

(focusing on training and development management systems and public health preparedness for the Upper Valley) since 2007, and which I am always interested in.

- 5) **Do you anticipate that you would have to recuse yourself from more than an occasional meeting due to a conflict of interest (perceived or real) relating to your past or present employment, organizational membership, real estate holdings, family ties, or other reasons?** It's doubtful, but who knows? I have no conflict as of now.
- 6) **What do you think are the key challenges for this Board/Committee?** For all its members to be fair and act universally fair with everybody they work with.
- 7) **What do you think are the key opportunities for this Board/Committee?** The uses of Colburn Park have a great deal of impact to/on the city: with music events, the Farmers' Market, Rec Department events, etc., all of which raises the quality of life in Lebanon. So Licensing Board members must be sure they are fair in their decisions, that people are treated with courtesy [in the process], and they have businesses that have a good fit with our community.
- 8) What would you like to see this Board/Committee accomplish in the next year? Cautious and careful choices and who gets priority here? He looks forward to learning all about this Board as a member.

Specific Questions for Applicants to Land-Use Boards: n/a

